FINANCEIUM SCHOOL OF BUSINESS · UNDER ACCREDITATION PROCESS

Master of Business Administration

Elective pathways: Finance · Business Strategy · AI & Technology

Credits	NQF level	Notional hours	Duration
180	9	1,800	24 months part-time

Structure: 100 core credits + 20 elective-pathway credits (choose one pathway) + 60 research credits. Each credit equals 10 notional hours.

Semester 1

Code	Module	Pathway	Credits
MBA901	Leadership, Ethics & Governance Evaluate responsible leadership in complex South African organisations, integrating ethical reasoning, governance and stakeholder accountability. Assessment: Individual governance case 30%; group change simulation with individual defence 20%; individual integrative case examination 50%.	Core	10
MBA902	Managerial Economics & African Business Context Use economic theory and institutional evidence to interpret business choices under African market constraints. Assessment: Economic analysis 30%; scenario presentation 20%; individual applied examination 50%.	Core	10
MBA903	Accounting & Decision Analytics Interpret financial statements and statistical evidence critically to support managerial decisions. Assessment: Financial analysis portfolio 30%; analytics lab 20%; individual integrated examination 50%.	Core	10
MBA904	Marketing & Customer Value Develop evidence-led customer and market strategies across commercial and public-service settings. Assessment: Market research report 30%; campaign experiment proposal 20%; individual marketing strategy case 50%.	Core	10
RES901	Research Design & Proposal Design an ethical, feasible and theoretically grounded investigation of a significant management problem. Assessment: Critical literature and design portfolio 40%; written proposal 40%; individual proposal defence 20%. Progression requires approved proposal and ethics clearance before fieldwork.	Research	15

Semester 2

Code	Module	Pathway	Credits
MBA905	Corporate Finance & Value Creation Evaluate investment, financing and working-capital decisions with explicit risk and value assumptions. Assessment: Financial model 30%; capital-allocation defence 20%; individual finance examination 50%.	Core	10
MBA906	Strategy & Competitive Advantage Formulate and evaluate integrated strategic choices rather than lists of operational aspirations. Assessment: Strategic diagnosis 30%; board simulation with individual contribution 20%; individual integrated strategy case 50%.	Core	10

Code	Module	Pathway	Credits
MBA907	Operations, Supply Chains & Project Delivery Design resilient processes and supply networks while balancing service, cost and execution risk. Assessment: Process improvement case 30%; project simulation 20%; individual operations examination 50%.	Core	10
MBA908	People, Organisations & Inclusive Performance Critically design organisational systems that support performance, fairness and sustainable work. Assessment: Organisational diagnosis 30%; people-policy workshop with individual reflection 20%; individual applied case 50%.	Core	10
MBA910	Digital Transformation & Responsible AI Evaluate technology-enabled change and AI governance as management decisions, not vendor-led purchasing exercises. Assessment: Digital transformation case 30%; responsible-AI lab 20%; individual technology-governance case 50%.	Core	10

Semester 3

Code	Module	Pathway	Credits
MBA909	Entrepreneurship, Innovation & Sustainability Develop and critically test responsible business models for uncertain and resource-constrained contexts. Assessment: Opportunity portfolio 30%; prototype experiment and reflection 20%; individual venture and sustainability case 50%.	Core	10
FIN911	Investment Analysis & Portfolio Management Evaluate securities and portfolio choices against risk, mandate and South African market evidence. Assessment: Security analysis 30%; portfolio lab 20%; individual investment case 50%.	Finance	10
STR911	Advanced Strategy, Scenarios & African Expansion Evaluate strategic choices under deep uncertainty and diverse African institutional settings. Assessment: Scenario analysis 30%; expansion simulation 20%; individual strategic-options case 50%.	Business Strategy	10
AIT911	Applied AI & Business Analytics Build and critically evaluate reproducible analytical prototypes for managerial problems. Assessment: Analytics notebook and data audit 30%; AI prototype and individual defence 20%; individual evaluation report 50%.	AI & Technology	10
RES902	Supervised Applied Research & Analysis Conduct a systematic, ethical inquiry and critically evaluate data quality and analytical choices. Assessment: Fieldwork and data-quality portfolio 30%; analytical report 50%; individual research seminar 20%. Supervisor approval and ethics compliance are mandatory progression gates.	Research	15

Semester 4

Code	Module	Pathway	Credits
FIN912	Advanced Corporate Finance, Risk & FinTech Integrate advanced financing, enterprise risk and financial technology decisions. Assessment: Transaction valuation 30%; risk and FinTech lab 20%; individual finance integration case 50%.	Finance	10
STR912	Strategy Execution, M&A; & Business Turnaround Integrate strategic execution, acquisition decisions and recovery of distressed organisations. Assessment: Execution audit 30%; turnaround simulation 20%; individual M&A; and recovery case 50%.	Business Strategy	10

Code	Module	Pathway	Credits
AIT912	Technology Strategy, Cybersecurity & Platforms Evaluate architecture, security and platform strategy through value, resilience and governance. Assessment: Architecture case 30%; cyber/platform lab 20%; individual technology investment case 50%.	AI & Technology	10
RES903	Research Report & Oral Defence Produce and defend a substantial independent management research report demonstrating NQF 9-level judgement. Assessment: Research report 80%; individual oral defence 20%; independent external examination and approved corrections required. These are proposed institutional rules, not an awarded qualification.	Research	30

Exit-level outcomes

1. Critically integrate advanced management knowledge across functions in complex South African and international contexts.
2. Evaluate uncertain evidence, theory and competing explanations to make defensible strategic and financial judgements.
3. Design responsible, inclusive and sustainable organisational interventions with measurable outcomes.
4. Evaluate AI, technology and data use through value, ethical, security and governance considerations.
5. Conduct substantial independent, ethical research and defend its methods, findings and limitations.
6. Communicate evidence-led recommendations to specialist and non-specialist audiences and take accountability for professional decisions.

Accreditation process

Internal academic approval — Senate/academic board review of curriculum, outcomes and assessment. [In progress]

CHE programme accreditation (HEQC) — Submission of the programme for CHE accreditation as an NQF 9 professional master’s degree. [Under accreditation process]

SAQA qualification registration — Registration on the NQF after CHE accreditation. [Pending]

DHET programme approval (PQM) — Inclusion in the provider’s approved qualification mix where applicable. [Pending]

This programme is under accreditation process with the CHE and SAQA. It is not yet accredited and no intake, fees or awards are offered until approvals are granted. Curriculum details may change following review.